



Rooted in

Possibility

2025-2026
Annual Report Highlights

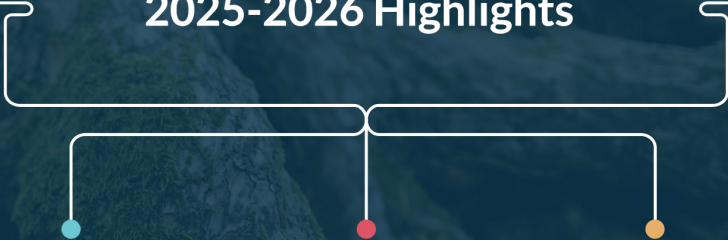
 **AIOC**

Stable Roots. Steadfast Growth.

*A tree reaches skywards as if to touch the sun.
Stretching. Yearning. Its advance steady and determined.
Holding it firmly in place, a foundation of strength.
Largely unseen. Laying the groundwork. Providing structure.
Nourishing potential. Enabling growth.*

Since our inception, AIOC has worked diligently behind the scenes to support Indigenous Nations and groups to pursue large-scale economic investment opportunities. Our Indigenous Loan Guarantee Program puts borrowers on a solid footing to secure loans and foster meaningful participation in prosperity.

2025-2026 Highlights



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**Healthcare and
Technology Added
to AIOC Mandate**

**AIOC Opens
New Office on
Tsuut'ina Nation**

**A New Approach
at Our Fall
Networking Event**

Visible Growth From Our Inception

43 Indigenous Nations and Groups

Have shared in AIOC loan guarantees.

9 Transactions Closed

With more in progress.

Over \$745 Million

In loan guarantees issued since 2019.

Over \$1.4 Billion in Cash Distributions

Are expected to flow back to participating Indigenous Nations and groups over the loan repayment period.

\$10 Million in Capacity Grants

Issued since 2019.

63 Indigenous Nations and Groups

have been supported by AIOC capacity grants.
48 in Alberta Plus 15 Nations and groups in
BC and Saskatchewan.

Message From The Board Chair And CEO

A Strategy Rooted in Change

Over the past year, AIOC strengthened its foundation by growing our team, building meaningful relationships with Indigenous Nations and groups across Alberta, and broadening opportunities for Indigenous investments. Through ongoing relationship building, an expanded mandate that now includes technology and healthcare, and approving more than \$2.1 million in capacity grants, AIOC continued to support Indigenous-led economic development while advancing major investment opportunities. As the demand, interest and opportunities for Indigenous investment continue to grow, AIOC, anchored by our roots, remains committed to supporting Indigenous investment through our loan guarantee and capacity grant programs to cultivate lasting economic growth.



Chana Martineau and Stephen Buffalo

Excerpt

"We're ahead of our time when it comes to how the [Government of Alberta] works with the First Nations communities. It's rare, it's unique, it's one of a kind, it's leading edge, and I feel a lot of the other Canadian provinces stepping up and wanting to follow that model, that best practice model."

Ruby Littlechild

AIOC Board Director, National Director of
Indigenous Relations for AtkinsRéalis

"I would encourage [other Indigenous Nations and groups] to participate, but also make informed decisions on whether or not their communities or their Nations want to participate in large-scale projects. I think it's important to also engage the community in what those ideas might be, exploring potential options with AIOC to further think outside the box of what the community needs might be"

Former Chief Andy Alook

Bigstone Cree Nation

"We went from sending 40 kids to play hockey out of town to 160 kids playing hockey locally after one full season at our facility. That's the result from working with industry and government [through AIOC]."

Chief Herb Jackson

Whitefish Lake First Nation #128



AFOA Sessions

AIOC, in partnership with Aboriginal Financial Officers Association of Canada (AFOA Canada), launched a pilot financial training program in late March to support Indigenous leadership and economic development professionals involved or interested in large infrastructure and equity projects.

"I found the session very informative and a positive introduction to AIOC. It's great to see the fantastic work being done, and more importantly, the meaningful contributions and lasting impact on participating communities. Keep up the awesome work. ay hiy kinaskomatinin"

James Jackson

Band Councillor,
Whitefish Lake First Nation #128



Food Sustainability Program

This year, Willow Lake Métis Nation celebrated the grand opening of Willow Lake Métis Farms, in part, through distributions from AIOC-backed investments. The Nation purchased land and reestablished a bison herd along with the purchase of a hydroponic unit to grow fresh produce. Their future plans include honeybees and a food forest.

This initiative is driven by the Nation's value of community. Sustainable food will benefit Nation members as well as neighbouring Indigenous communities.



View the full digital version of our
2025-2026 annual report here:



theaioc.com



Land acknowledgement

AIOC operates primarily in Alberta, which is the traditional and ancestral territory of many Indigenous peoples, from Treaties 6, 7, and 8, as well as Metis Settlements and Districts. We acknowledge the many First Nations, Métis and Inuit who have lived in and cared for these lands for generations.

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